

H1 2018
Results
12 September 2018



CONNECTING BRANDING TO PERFORMANCE



INSIGHTS • CONTENTS • VIDEO • DIGITAL

DATA • PRINT • EVENT

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REWORLD MEDIA AT A GLANCE
BUSINESS REVIEW
H1 2018 RESULTS
2018 OUTLOOK



## A PROFITABLE AND SUSTAINABLE GROWTH STRATEGY





A DIGITAL MEDIA MARKET GROWING EXPONENTIALLY

LEADER IN DIGITAL TRANSITION OF MEDIA ASSETS



TRADITIONAL MEDIA BADLY PREPARED FOR DIGITAL

A UNIQUE BRANDING - PERFORMANCE POSITIONING



**CONTENT IS KING IN DIGITAL MEDIA** 

11 RECOGNISED BRANDS & A CATALOGUE OF 13,000 VIDEOS



MONETISATION & BIG DATA AT THE HEART OF DIGITAL BUSINESS

HIGH VALUE QUALIFIED DIGITAL AUDIENCE



A RAPIDLY CHANGING ENVIRONMENT

TECHNOLOGY INTEGRATOR
DIRECT RELATIONSHIP WITH ADVERTISERS



#### IMPROVING PROFITABILITY ACROSS ALL DIVISIONS - H1 2018 RESULTS

€1,9M Net profit

€4M EBITDA

**x2,1** H1 2018/H1 2017

+28% H1 2018/H1 2017

+12%
Digital Branding sales

Sustained solid digital growth within Media Branding

23,1%
Digital Branding EBITDA margin

All time high margin in Digital Branding

+18%

**Improving profitability** in Print

Print Media EBITDA growth

Sustained EBITDA growth at Tradedoubler

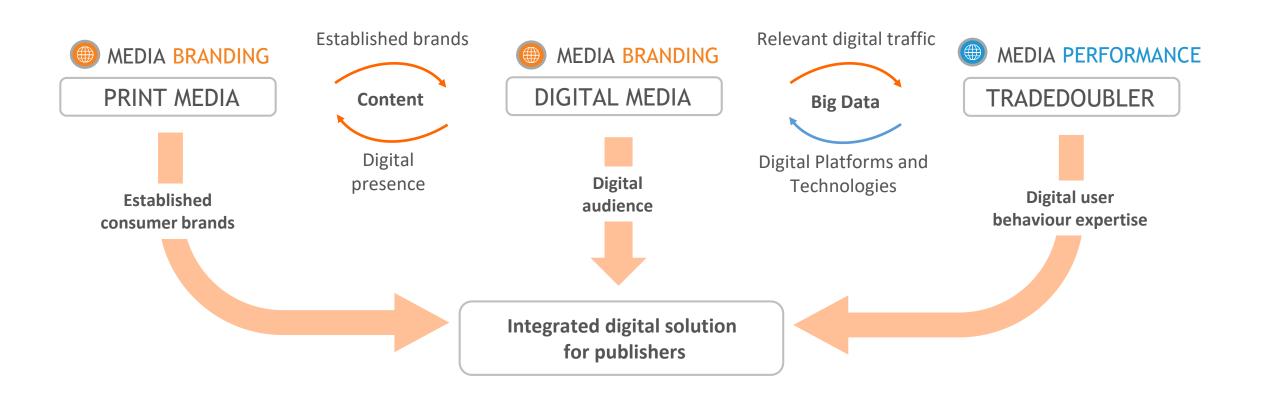
+6%

Media Performance EBITDA growth

## TURNKEY DIGITAL SOLUTION FOR ADVERTISERS



Unique know-how combination for digital advertisers



## DIGITAL: THE DRIVER OF PROFITABLE GROWTH



Results: **H1 2018** vs H1 2017

MEDIA BRANDING

PRINT MEDIA

B2C - Reader focused 37 million magazines in circulation **Sales:** €23.7M vs. €23.9M **EBITDA:** €1.1M vs. €0.9M

**MEDIA BRANDING** 

DIGITAL MEDIA

B2B2C - Advertising 21 million monthly visits **Sales**: **€7.4M** vs. **€6.6**M **EBITDA**: **€1.7M** vs. **€1.1**M

MEDIA PERFORMANCE

TRADEDOUBLER

B2B - Technology 2000+ clients; 180,000 publishers Sales: €55.9M CA vs. €64.6M EBITDA: €1.2M vs. €1.1M

**DIGITAL**: 73% Group sales

73% Group EBITDA

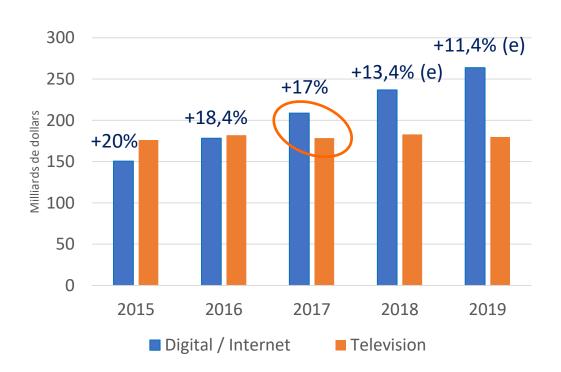
Sales: €63.4M vs. €71.2M EBITDA: €2.9M vs. €2.2M

## REWORLD MEDIA IS POSITIONED ON FAST GROWING MARKETS

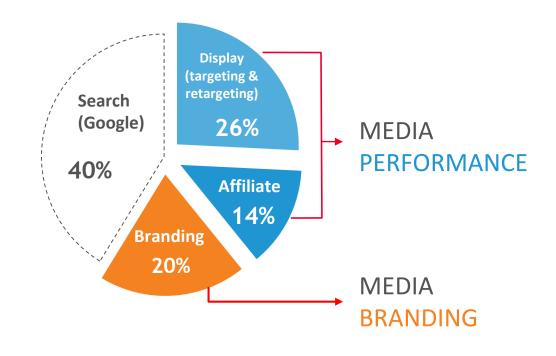


## High growth in global digital advertising investments:

Internet ahead of TV in 2017 \*



# Reworld Media adresses 60% of the digital advertising market \*\*

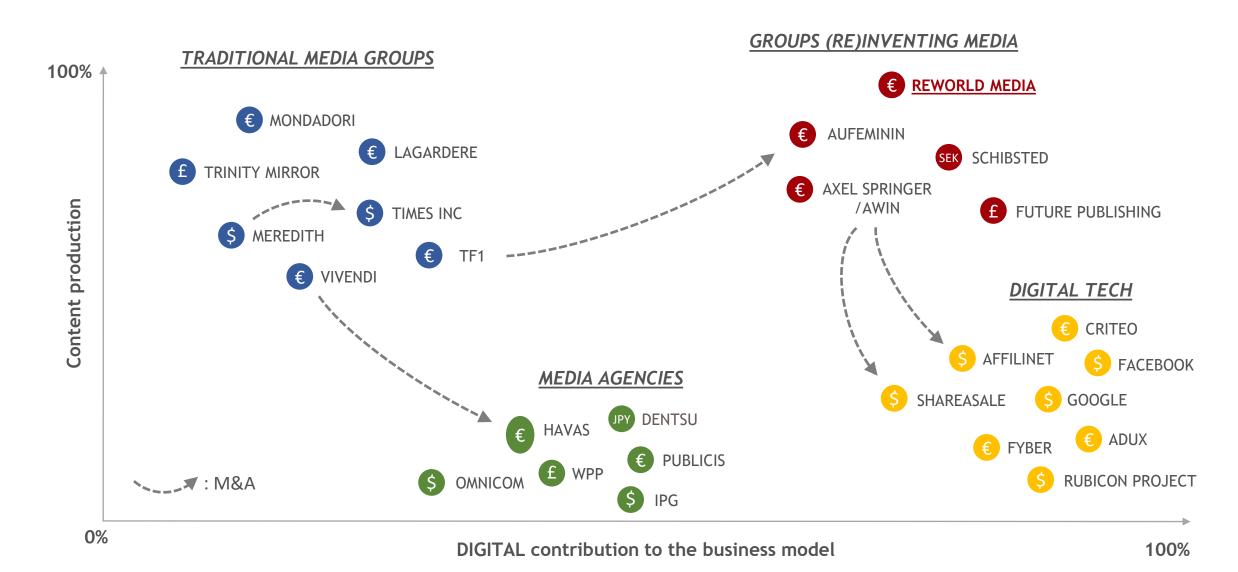


<sup>\*</sup> Source Magna Intelligence, December 2017

<sup>\*\*</sup> Source: Tradedoubler & eMarket estimates

# IDEALLY POSITIONED IN A FAST CHANGING DIGITAL MEDIA LANDSCAPE





## A FAST MOVING MEDIA LANDSCAPE





A DIGITAL MEDIA MARKET GROWING EXPONENTIALLY



TRADITIONAL MEDIA BADLY PREPARED FOR DIGITAL



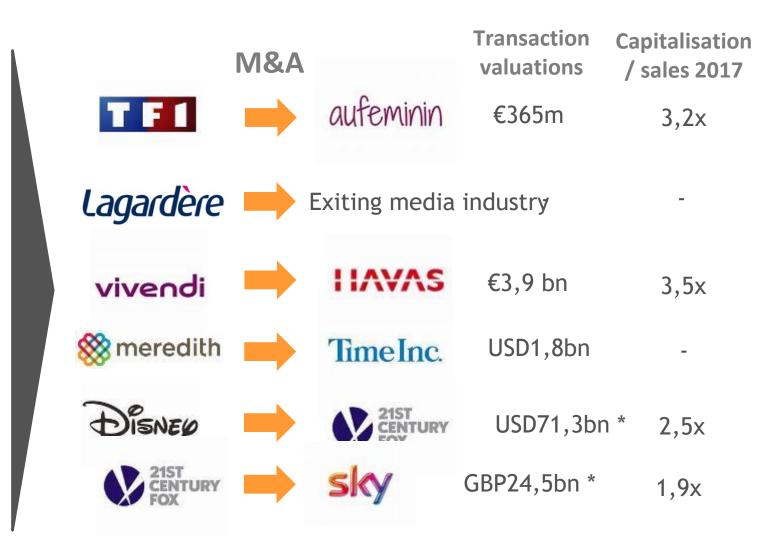
CONTENT IS KING IN DIGITAL MEDIA



MONETISATION & BIG DATA AT THE HEART OF DIGITAL BUSINESS



A FAST CHANGING ENVIRONMENT



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### MEDIA BRANDING

## AN ESTABLISHED MEDIA GROUP IN FRANCE



#### **21.3 MILLION**

visits (2) +30% vs N-1
100 MILLION

pages viewed(3) +22% vs N-1
63% MOBILE
On total inventory

## 5 MILLION @8+@

Fans, followers on social networks<sup>(5)</sup>

## 8 MILLION

qualified email addresses

100+ monthly newsletters

22M emails sent<sup>(4)</sup>



**60 MILLION** 

Monthly video views(3)

## **17.4 MILLION**

copies sold in 2017
330,000 subscribers

## **20 EVENTS/AWARDS**

















•••

SOURCES:
(1) One 2017
(2) Site centrics, June 2018
(3) Site centrics, June 2018
(4) Internal CRM data
(5) Total social networks

## SUSTAINED HIGH GROWTH IN ONLINE AUDIENCE



# Reworld just entered the **top 10** for thematic media groups<sub>(1)</sub>

ALL TIME HIGH AUDIENCE with 7,2M unique visitors

The strongest audience growth amongst non-specialized publishers: +67%

		Juillet 2018
Prisma Media	1	27 587
Webedia	2	27 529
Groupe Lagardère <sup>(2)</sup>	3	25 973
auFeminin	4	18 043
Mondadori	5	11 083
<b>Groupe Marie Claire</b>	6	8 178
Car&Boat Media	7	7 287
Bayard	8	7 234
Reworld Media	9	7 219
Conde Nast	10	5 460

La ST.	AT' #AudienceMNR	
Brands outperforming market in the first semester		
x3	<b>2.5</b> +69%	
marie france +44%	Maison⊗Travaux <b>X2,4</b>	
Evolution vs Janv	Internet Global for 2018 / Déduplication avec Fliff / VU : visiteurs uniques	

JIR	La STA	AT' #AudienceMNR		
	strongest audience progressions in the highly competitive Women centric market			
	<b>Be</b>	marie france		
pal	REWORLD MEDIA	Internet Juin 2018 Evolution vs Mai 2018		

- (1) Excluding news et portals FAI
- (2) Before partial disposal announced in April 2018

## **MEDIA BRANDING**

## ESTABLISHED DIGITAL MEDIA BRANDS



# Positioned on 3 attractive online verticals with a strong appeal for advertisers with 11 powerful brands

WOMEN COOKING

5.8M visits

Top 10 on women in

France









HOME GARDEN

1.6M visits +60% vs Jan 2018









CARS SPORT 13.9M visits

Auto Moto, top 2

automobile website in

France





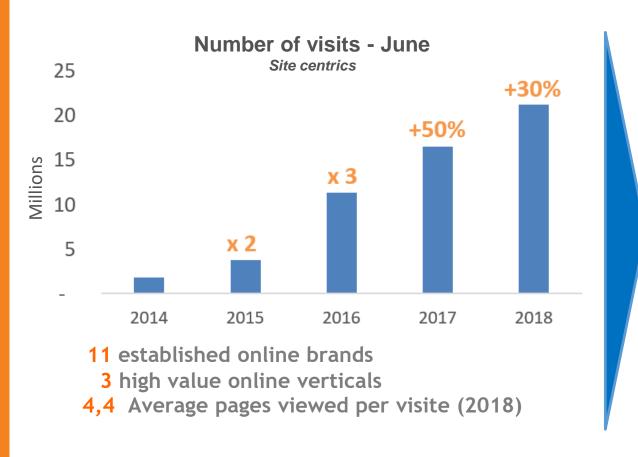


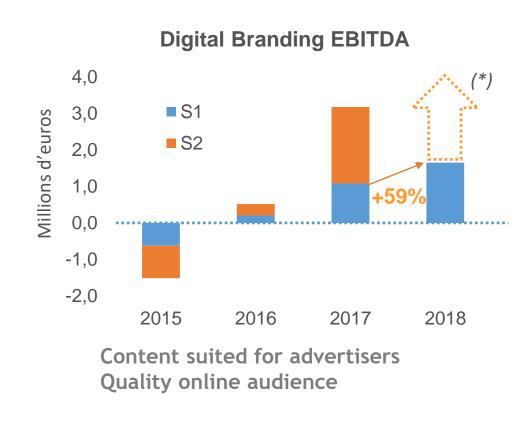


## MEDIA BRANDING



## A UNIQUE EXPERTISE IN THE PROFITABLE DIGITISATION OF MEDIA ASSETS





## **TRAFFIC GROWTH**



#### **MONETISATION**

## REWORLD MEDIA - TOP 10 PRINT MEDIA GROUP IN FRANCE



11 established brands and a wide range of special issues

**37** million magazines in circulation

**330,000** subscribers

French paid circulation market			
1	Lagardère (1)	17%	
2	Prisma Média	14%	
3	Mondadori	13%	
4	Bayard	4%	
5	Uni Edition	3%	
6	Groupe Marie-Claire	3%	
7	Reworld Media	2%	
8	Altice	1%	
9	Condenast	1%	
10	Autres	42%	











Total



100%



Market share calculated based on average paid copies sold in Print magazine – source OJD

Before partial disposal announced in April 2018

## MEDIA BRANDING

## PRINT BUSINESS STRONGLY OUTPERFORMING ITS MARKET





## HOME, DECORATION

Largest audience on the market Stabilisation of copy sales in H1

Reworld Media	6.5M readers
Lagardère Active	5M readers
Uni Editions	2.6M readers



#### **GARDEN**

Top1 on Garden vertical

Reworld Media	1.6M readers
Uni Editions	1.4M readers
Mondadori	1.3M readers





#### **AUTOMOBILE**

Auto Moto leader on automotive brands in terms of audience and paid circulation Outperforming its market

Mondadori	3.9M readers
Reworld Media	2.3M readers
Moov Publishing	1.6M readers

Reworld Media Source : OJD

#### **MEDIA PERFORMANCE:**

## TRADEDOUBLER, A MAJOR PLAYER IN DIGITAL PERFORMANCE



Leading partner for publishers' marketing departments

**2,000+** Clients

180,000 Affiliated websites

**55.9M€** H1 2018 Sales



#### LEADER IN AFFILIATION AND DIGITAL LEADS GENERATION

International network of 180,000 publishers allowing efficient additional revenue generation for advertisers



#### MARKETING PROGRAM MAGEMENT PLATFORM

Technological platform allowing advertisers to manage their marketing campaigns internally



#### **BUSINESS INTELLIGENCE & REPORTING**

Business intelligence marketing tools to optimize ad dollar spending across media

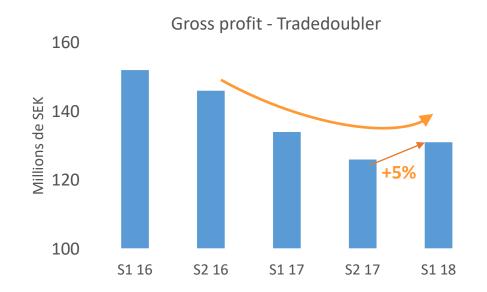


#### POSITIVE EFFECTS OF THE NEW STRATEGIC AND COMMERCIAL DYNAMICS

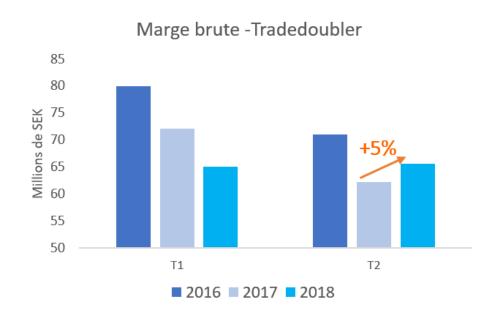


- **Decentralised** and **more agressive** commercial strategy
- Focus on core business : affiliation

#### ✓ Rebound in gross profit in H1 2018



## ✓ After 3 years of decline, Q2 18 already showing very encouraging growth prospects



## STRENGTHENED INTERNATIONAL PRESENCE





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## CONSOLIDATED REVENUES OF €87.1M IN H1 2018



H1 2018 revenues declined by 8%

Exclusively due to declining sales at Tradedoubler, down 13%:

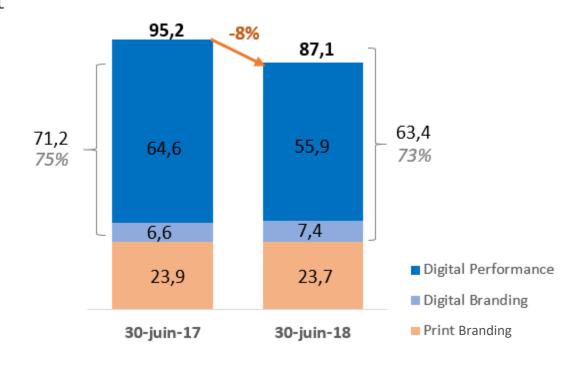
- ✓ 2016 and 2017 contract terminations and client losses impact
   → in line with group expectations and consensus
- √ Negative SEK impact
- √ Gross profit back to growth in Q2

Sustained digital revenue growth at Media Branding (+12%)

Solid resilience of **Print** activities (-1%)

- 73% of revenues derived from Digital, stable vs N-1
- Significant international presence
  - √ 54% of sales generated outside France

Turnover by activity H1 2018 vs H1 2017

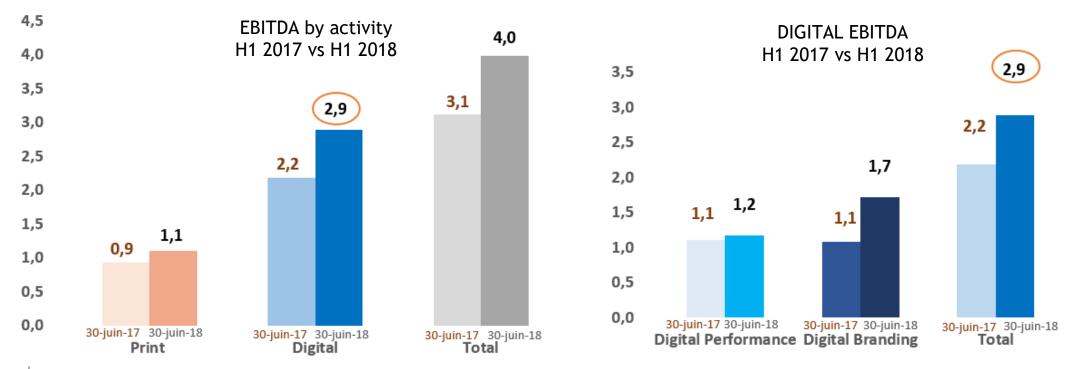


#### IMPROVING PROFITABILITY ACROSS ALL DIVISIONS



#### H1 EBITDA growth of +28% to €4M

- √ Sustained growth in digital activities' profitability
- ✓ Rebound in Print activities' profitability and stabilised sales
- Digital EBITDA: €2.9M
  - ✓ Media Branding: €1.7M EBITDA, up +59% soit, reaching a record margin of 23% (vs 20% in 2017)
  - ✓ Media Performance : €1.2M EBITDA, up c.6%



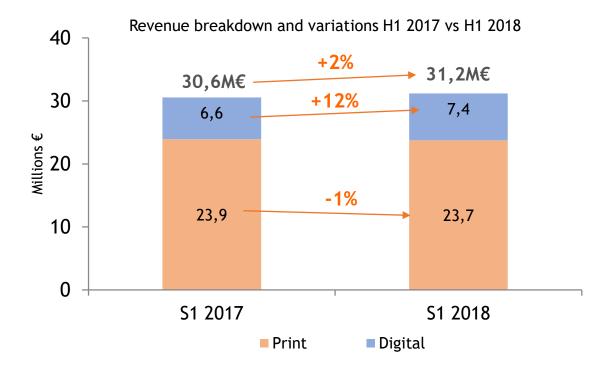
#### **MEDIA BRANDING:**





H1 2018 Media Branding turnover: €31.2M, up 2%

- Sustained strong growth in Digital: +12% (H1 2018 vs. H1 2017) to €7.4M
- Print activities outperformed the French Print market with a limited decline of -1% (vs -6.5% for the market (\*))



#### **MEDIA BRANDING:**

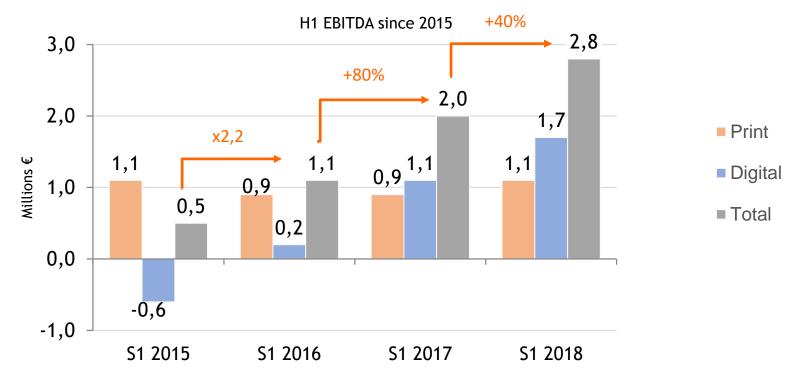




#### H1 2018 Media Branding EBITDA: €2.8M, up 40%

- ✓ Sustained EBITDA growth in Digital Branding: €1.7M, up 59%
- ✓ EBITDA increase in Print at €1.1M vs €0.9M in H1 2017 despite declining revenues

The strong and sustained growth in profitability validates the group's digital transition strategy: EBITDA  $\times 5,5$  over 3 years



Reworld Media

## **MEDIA PERFORMANCE:**

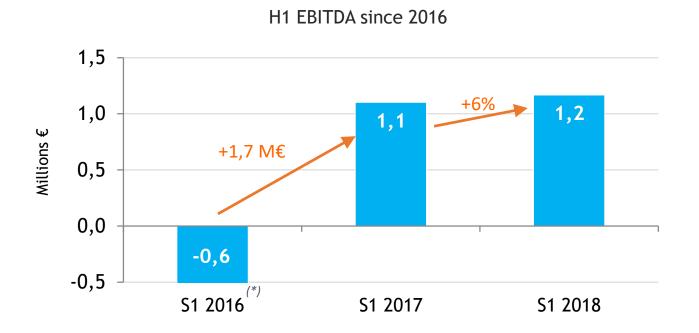
## TRADEDEOUBLER RESTRUCTURING BEARING FRUIT



Solid EBITDA growth of 6% despite declining revenues and negative FX impact

Eln line with expectations following the restructuring put in place in 2016/17:

- H1 2018 EBITDA at €1.2M with an increase in gross margin at 22.9% in H1 and 23.2% in Q2
- Alleged structure as a result of the 2017 €10M reduction in annual fixed costs



## POSITIVE NET PROFIT AT €1.9M



P&L (in Euro M)	30-juin-18	30-juin-17	Var.	Var. %
Revenues	87.1	95.2	-8.1	-8%
Operationnal charges (1)	83.1	92.0	-8.9	-10%
EBITDA (2)	4.0	3.1	0.9	28%
Amortization	-1.7	-1.7	0.0	0%
EBIT	2.3	1.4	0.9	61%
Financial results	0.1	0.6	-0.5	-86%
Exceptionals	-0.3	-0.7	0.4	-54%
Taxes	-0.2	-0.4	0.2	-62%
Net income before goodwill	1.9	0.9	1.0	111%
Goodwill amortization	0.0	0.0	0.0	0%
Consolidated net profit	1.9	0.9	1.0	110%
Minorities	0.0	0.0	0.0	0%
Net income, Group share	1.9	0.9	1.0	110%

- H1 2018 net profit: €1.9M, x2,1 vs H1 2017
- H1 2018 EBIT: €2.3M, up+61% vs H1 2017
- Continuous reduction in exceptional charges

<sup>(1)</sup> Operating charges excluding depreciations and including other operating revenues

<sup>(2)</sup> EBITDA is calculated as follows: operating profit adjusted for depreciations

## SOLID BALANCE SHEET, DEBT TIGHTLY MANAGED



Solid share capital: €21M

• Group cash position: €18.2M

Financial debt: €27.8M

- ✓ €7.7M worth of Tradedoubler bonds
  - Refinancing in H1 of a SEK127M 2013 senior bond issue through a partial repayment which generated a SEK16.5M financial gain.
  - New SEK71M senior bonds and a SEK40M shareholders loan arranged in June
- √ €6m worth of RM bonds(\*) ("Euro PP")
- √ €14.1M worth of bank loans (RM (\*) )

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## STRATÉGIE ET PERSPECTIVES POUR 2018



## MEDIA BRANDING

- Digital revenue growth...
- Investments in **video** content
- Targeting of captive audience
- Audience monetization improvement
- Launch of new vertical-targeted offers

#### MEDIA PERFORMANCE

- Sustained commercial efforts focused on high margin activities
- Continuous investments in existing IT platforms
- Maintain international presence

We expect the second half of the fiscal year to show the same dynamics of growth in profitability as the first semester. It will also benefit from strong positive seasonality effects in Q4.

Our M&A policy remains opportunistic and focused on value-creation.

## NON-EXCLUSIVE DISCUSSIONS WITH MONDADORI GROUP



PRESS RELEASE



Le 5 septembre 2018

#### Non-exclusive discussions with the Italian group Mondadori

REWORLD MEDIA is in non-exclusive discussions within the framework of a non-binding agreement with the Italian group MONDADORI with a view to a possible acquisition of Mondadori France.

Depending on the outcome of the discussions, the continuation of the discussions will give rise to a detailed communication in due course.

#### About Reworld Medi

REMORED MEDIA is an international digital group leader in its activities thanks to a network of eleven proprietary media brands powerful within their BZC segments (marie france, Be, Le Journal de la Maison & Travaux, Gourmand, Auto Moto, Tèlé Magazine...) and an international media network with over 180,000 partner sites. The group is unique in its ability to offer international advertisers a global offer combining "Media Branding" (access to all formats: digital, print, event ....) and "Media Performance" (performance companign). The group is present in 11 countries and has 489 employees.

Alternext Paris - ALREW - Code ISIN: FR0010820274 - www.reworldmedia.com





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## SHARE CAPITAL AND STOCK PERFORMANCE (ALREW FP)



Share price: €1.47 - 10 September 2018

Number of shares: 37,616,932

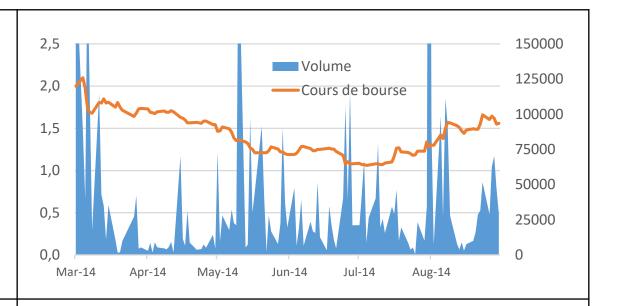
Euronext Growth since 16 June 2014

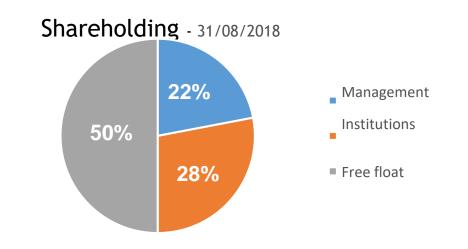
ISIN: FR001082027

MNEMO : ALREW

TICKER Bloomberg: ALREW FP







10 September 2018		
Market capitalisation	€55M	
Highest share price over 6 months	€2.10	
Lowest share price over 6 months	€1.06	
Average daily volume over 6 months	38k shares	

Q&A



## **CONTACTS**



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